# MANAGING HR FUNCTIONS

## & TALENT MANAGEMENT



**Human resource management (HRM,** or simply **HR)** is a function in organizations designed to maximize employee performance in service of an employer's strategic objectives. **HR** is primarily concerned with the **management** of people within organizations, focusing on policies and on systems.



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#### **BRIEF PROGRAM OVERVIEW**

This program is designed to work you through a step by step journey into the core Human Resource functions of an organization, through this you will develop a broad understanding of the key areas such as recruitment, training & development and performance management. The course has a consistent theme and the significant impact it has on the way we manage people today.

The Human Resource Management workshop will give managers the basic tools to handle numerous human resource situations such as interviewing, orientation, safety, harassment, discrimination, violence, discipline, and termination. This workshop will provide your participants those skills and assist them with certain Human Resource situations.

Included in this program is Talent Management module. Talent Management is an investment. Every company wants to have the best and brightest employees, and with Talent Management that can be achieved. The item that usually accounts for the highest cost for a company is its work force. With a company's workforce being the highest cost to it, does it not make sense to invest in it? With Talent Management you are developing a more skilled workforce and attracting a higher caliber of new employee.

#### **COURSE OBJECTIVES**

- Describe the implications of different aspects of Human Resource Management on your daily responsibilities
- Define human resources terms and subject matter
- Recruit, interview, and retain employees more effectively
- Follow up with new employees in a structured manner
- Be an advocate for your employees' health and safety
- Provide accurate, actionable feedback to employees
- Act appropriately in situations requiring discipline and termination
- Evaluate some of the strengths and opportunities for Human Resources in your own workplace
- Understand the benefits of talent management.
- Identify employee engagement.
- Create assessments and training programs.
- Learn how to improve employee retention

#### **DURATION: 3 DAYS**

#### TRAINING PACK

- Award of Certificate of Participation, Customized Training Materials
- Case Studies and Activities Stimulation
- Resources & Tools for HR Manager
- Get our HR Management Software at 50% Discounted (N240,000 As against N400,000)

#### **ACCOUNT DETAILS**

**Bank:** First City Monument Bank Plc (FCMB) **Account Name:** SuccessDrive Global Consult Ltd

**Account Number: 246 809 3010** 

### **PROGRAMME CONTENT**

**Module One: A History of Human Resources** 

A Brief History

What is Human Resources Today?

**Module Two: The Interview Process** 

The General Format Types of Questions Do's and Don'ts

**Module Three: Employee Orientation** 

The Orientation Process

The Role of Management and the Role of HR

Tips and Tricks

**Module Four: Following Up with New Employees** 

Daily Checklist for the First Week Following Up at the End of the Week

Weeks and Months Later

**Module Five: Workplace Safety** 

**Understanding Your Role and Responsibilities** 

**Understanding Local Rules** 

**Understanding Industry-Specific Rules** 

Module Six: Dealing with Harassment And

Discrimination

Defining Harassment

Types of Workplace Discrimination

A Manager's Responsibility

An Employer's Responsibility

**Module Seven: Workplace Violence** 

**Defining Violence** 

A Manager's Responsibility

An Employer's Responsibility

**Module Eight: Managing Employee Performance** 

Choosing the Time and Place For Feedback

Types of Employee Appraisals

Using the Feedback Sandwich

**Encouraging Growth and Development** 

**Module Nine: Disciplining Employees** 

**Understanding Your Role** 

**Understanding Your Choices** 

Having the Meeting

Following Up

**Module Ten: Terminating Employees** 

**Documenting Events** 

Preparing for the Decision

Making the Decision

Communicating the Decision

**Module Eleven: Understanding Talent Management** 

What is Talent Management?

Types of Talent

Skills and Knowledge Defined

Importance & Benefits

Challenges

Key Elements to Developing a Winning Strategy

**Module Twelve: Talent Reviews** 

360 Degree Feedback

**Talent Calibration** 

Maintaining an Effective Work Force

Looking to the Future

**Module Thirteen: Succession & Career Planning** 

What is Succession Planning?

Developing a Plan

**Executing the Plan** 

Overcoming Roadblocks

Case Study

Module Fourteen: Engagement

Employee Engagement

**Generating Engagement** 

Influences

Case Study

**Module Fifteen: Competency Assessments** 

Competency Assessment Defined

Implementation

**Final Destination** 

Case Study

**Module Sixteen: Coaching, Training & Development** 

**Setting Goals** 

**Developing Options** 

**Providing Feedback** 

Wrapping Up

**Module Seventeen: Employee Retention** 

Goals and Motivation

The Expectancy Theory

**Object Oriented Theory** 

Case Study

Module Eighteen: Wrapping Up

Words from the Wise

Review of Parking Lot

Lessons Learned

Completion of Action Plans and Evaluations